

JBSA

LEGACY

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JOINT BASE SAN ANTONIO

JANUARY 25, 2019



PHOTO BY LT. COL. ALEX SHIMABUKURO

Combined Arms Support Command and Army South members receive a tour of Peruvian Army maintenance facilities on a recent visit to Peru. Six CASCOM and ARSOUTH members visited the Peruvian Army to assist in modernizing their logistics doctrine and programs to better support future operational requirements.

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Army gains in readiness are just the beginning

By Sean Kimmons

ARMY NEWS SERVICE

Full manning at operational units, fewer nondeployable Soldiers, and a boost in training across the Army are all on the horizon to ensure the force is ready to fight, the Army's top officer said Jan. 16.

Despite decades of sustained conflict and reduced defense spending, the Army has mostly recovered from depleted levels of readiness, said Chief of Staff of the Army Gen. Mark A. Milley.

"We haven't dug completely out of that hole, but we are on the mend," Milley said in a speech as part of the Association of the U.S. Army's breakfast series.

This fiscal year, there are plans to fill all operational units — those under the Army Forces Command or based in Europe and the Pacific — to 100 percent of their authorized strength and to 105 percent by the end of next year.

The rate of nondeployable Soldiers, which was at 15 percent in 2015 when Milley started his current position, has

been cut in half to about 6 to 7 percent.

"We anticipate achieving our goal of 5 percent nondeployables by the end of this fiscal year, putting thousands of Soldiers back into our formations ready to deploy," he said.

On the training side, the Army started last year an extended one-station unit training pilot to lengthen training for new infantry Soldiers from 14 to 22 weeks.

Early reports have already shown a significant reduction in attrition and injuries as well as improvements in land navigation, marksmanship and other basic infantry skills, Milley noted.

Similar adjustments are expected to be seen in other branches, particularly armor and combat engineers, as Army leaders broaden the scope of extended One Station Unit Training, or OSUT, over the next few years, he said.

This year, rotations to combat training centers will increase from 19 to 20 compared to last year while the Army prepares to execute 32 rotations next year.

Army leaders have also

recently slashed more than 85 training requirements — primarily annual computer-based training — to help commanders concentrate on other priorities.

A synthetic training environment, which integrates virtual, constructive and gaming environments into a single platform, is set to come online this year to provide a variety of scenarios to home-station training, Milley added.

While readiness remains the Army's top priority, he said modernization efforts will also continue.

Milley and Army Secretary Mark T. Esper published last year the Army's vision to chart the way forward to 2028.

Shaping the future Army will heavily revolve around its new concept of multidomain operations, which leaders expect Soldiers will have to conduct in high-intensity conflict.

"The Army must be ready. It must be ready now and in the future," the general said about current operations and modernizing for the future. "We have to do both to confront the

challenging operational environment that we find ourselves in."

Army leaders are also in the midst of reforming the Army to ensure the highest priority activities receive the resources they need.

One such priority is long-range precision fires, which has degraded over the past several years of counterinsurgency operations while adversaries have improved their capability.

"In order to have maneuver, and we're supposed to be a maneuver Army, you have to have mass fires," Milley said. "We're recapturing it."

Along with its other priorities, Milley said the Army will continue to work "extremely hard" to modernize and maintain readiness across the force.

"The truth is, we are just beginning. We are just scratching the surface," he said. "This is really a process we have to continue to press on and I believe that we have set conditions for success in the future, but we have not yet achieved success."

Inaugural AF Vice Chief's Challenge seeks innovations

By Tech. Sgt.

Alyssa C. Gibson

AIR FORCE NEWS SERVICE

The Air Force is continuing to look to its Airmen to create innovative solutions to the service's trickiest challenges, this time specifically seeking their help to improve multidomain operations.

At the Air Force Association convention late last year, Air Force senior leaders announced the creation of the Vice Chief's Challenge, a Total Force-wide competition created to solicit innovative ideas to solve Air Force-level problems.

Unlike other Air Force innovation programs, in which Airmen are asked to share their ideas to fix problems in any

aspect of the Air Force, the VCC series will identify a specific topic area that is a priority for the service. The inaugural VCC is focused on MDO and challenges participants to develop innovations that will allow warfighters to see their operating environment more clearly.

"We want to harness the human-machine teaming technology found in the myriad of apps on portable devices and deliver a similar situational awareness capability for the Joint Force," said Air Force Vice Chief of Staff Gen. Stephen W. Wilson. "The goal is to see our operating environment more clearly, at speed, and use that to save a life, find a threat or influence a decision."

The 2019 VCC asks Airmen, "What can you design or develop to bring together information you, your squadron, or your joint teammates need to accomplish the mission? How do we connect sensors, platforms and nodes to share information with those who need it?"

Submissions might include a design for an app, an algorithm or a new approach to integrating and displaying data. They could be original ideas or adaptations of commercially-available technology that can be applied to MDO.

"This challenge spans all career fields, functional areas, business processes and environments," Wilson said. "It

will execute in three phases including crowd-sourced reviews of submitted ideas, down-selection from the initial submissions to a smaller group of finalists, and finally, hands-on support from the Air Force Research Laboratory and AFWERX, among other experts, for those selected finalists."

Idea selections at the conclusion of each phase will be based on which projects have the highest probability of delivering game-changing impact to MDO within six months to two years. Individuals, teams, squadrons or major commands should submit their ideas to the Air Force Ideation Platform. Submissions are due by Feb. 28.

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Feedback Fridays

By Brig. Gen. Laura L. Lenderman

502D AIR BASE WING AND
JOINT BASE SAN ANTONIO COMMANDER

Feedback Fridays is a weekly forum that aims to connect the 502d Air Base Wing with members of the Joint Base San Antonio community. Questions are collected during commander's calls, town hall meetings and throughout the week.

If you have a question or concern, please send an email to RandolphPublicAffairs@us.af.mil using the subject line "Feedback Fridays." Questions will be further researched and published as information becomes available.

Personnel Issues

Q. When will there be a restoration of the capability patrons at various Joint Base San Antonio installations enjoyed in borrowing materials from each of the libraries? Previously a courier system brought library materials for patrons to be able to use resources available at each library. Currently, library patrons are responsible for commuting to each library to borrow and return checked-out materials.

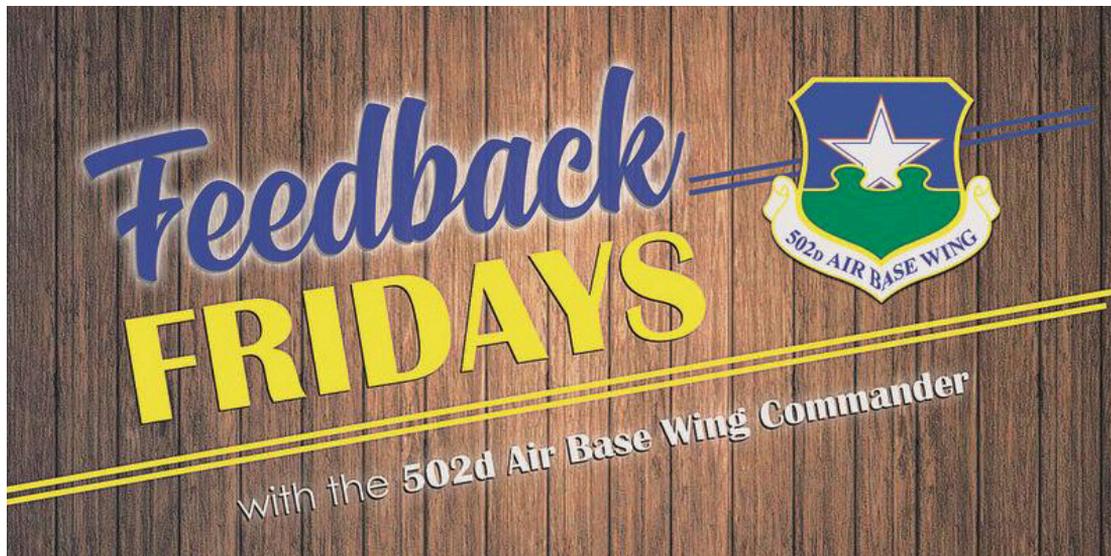
A. Thank you for your question! We understand your concerns. However, due to budget constraints, courier costs cannot be funded at this time.

JBSA library employees did volunteer to ferry materials throughout the JBSA libraries for a year (after the cuts) utilizing their own POVs, but this proved to be too difficult to sustain and the service was reluctantly discontinued in January of 2017.

We care very much about our services to the JBSA library patrons! Patrons across JBSA may still borrow materials from any library at JBSA. However, if the commute is too difficult, patrons have another option by using the libraries' Inter-Library Loan System. Staff members from your desired location may order materials from other lending libraries outside of the 50 mile radius and will contact you upon receipt of materials.

To learn more, please contact your local JBSA library staff at the Keith Campbell Memorial Library at JBSA-Fort Sam Houston at 210-221-4387, the JBSA-Lackland Library at 210-671-2678, and the JBSA-Randolph Library at 210-652-5578.

Q. Can employees do a survey about their supervisor performance?



A. Great question. Unfortunately, there is not an established survey specifically for employees to provide feedback on their supervisors' performance. We do utilize unit climate assessments, which each commander accomplishes on an annual basis. The surveys are an anonymous avenue to provide feedback to the commander on a variety of issues, including supervisor's performance.

For more direct feedback, employees are encouraged to communicate issues to their supervisor and chain of command.

Installation & Facilities

Q. When is a drive-through car wash coming to JBSA-Lackland?

A. Great news, there is a plan to add a drive-through car wash to JBSA-Lackland! The Air Force Services Activity is currently using JBSA-Fort Sam Houston as a test site for a new initiative of a "car wash in the box," similar to many you see off the installations at gas stations. The JBSA-Fort Sam Houston car wash site work has just started, and after the project is completed and tested, the 502nd Force Support Squadron will push forward to add the drive-through car wash at JBSA-Lackland.

In the meantime, please visit the newly renovated "do-it-yourself" carwash on JBSA-Lackland at 2120 Carswell Drive.

Q. Is there any plan to modernize and

expand the gates on JBSA-Lackland to increase security and traffic flow?

A. Great question! There definitely is a plan. Our Civil Engineers and Security Forces personnel have been working hard on improvements for gates across JBSA. Unfortunately, there just isn't enough money to do everything at once.

Improvements are being done in phases. For JBSA-Lackland specifically, we will start construction later this month to install security equipment at the Valley Hi Gate, and then do the same with Growden later in the year.

Also later this year, we will be repairing barriers at Security Hill, Luke East, and Selfridge East. Late next year, we expect to start construction on barrier improvements at Valley Hi. We've also developed a project to completely rebuild the Luke East Gate which is making its way through the Air Force funding process now.

Miscellaneous

Q. Why do vehicles drive during morning Reveille?

A. Thank you for your question. Each military service has published guidelines for how personnel will respond to these events. The Army published AR 600-25. The Navy published OPNAVINST 1710.7A. And the Air Force published AFI 34-1201. Here at JBSA, since installation support is provided by the

502 ABW, we use AFI 34-1201 to guide us. Paragraph 8.1.5.2 explains that if the base flies the United States Flag continuously for 24-hours with only Reveille or Retreat played, but no action with the flag, individuals are not required to stop and salute. Reveille and Retreat on their own are bugle calls only. The playing of "To The Color," the national anthem, or the raising or lowering of the flag is what requires proper honors to be displayed to the flag. In these cases, when outside and in uniform, face the flag (if visible) or face the direction the music is played and stand at attention and salute on the first note of "To The Color" or the national anthem (or if neither is played, when you see the flag first being raised or lowered). Drop your salute after the last note of "To The Color" or the national anthem, or when the flag has been fully raised or lowered, depending on the ceremony (during the playing of "Sound Retreat" which precedes the lowering of the flag, stand at Parade Rest). If in a vehicle, during Reveille or Retreat pull the car to the side of the road and stop. All occupants sit quietly at attention until the last note of "To The Color" or the national anthem is played (or the flag is fully raised or lowered). All sporting or physical training activities will stop during Reveille and Retreat (if the flag is being raised or lowered) with proper honors shown to the flag.

Courts-martial, crime and punishment at JBSA

From 502nd Air Base Wing Legal Office
& Army Support Activity Office of the
Staff Judge Advocate

The Army Support Activity Office of the Staff Judge Advocate completed eight Army courts-martial during the months of November 2018 through January 2019.

The results of a court-martial are not final until the clemency and/or appeals process is completed. All courts-martial are open to the public.

MALTREATMENT, ADULTERY, INDECENT

EXPOSURE: A request for discharge was approved in lieu of court martial submitted by an Army sergeant first class for six specifications of maltreatment, one specification of adultery and one specification of indecent exposure. The sergeant first class was reduced to private (E-1) and issued an "Other Than Honorable" discharge from the Army.

ADULTERY: An Army private first class was found guilty of one specification of adultery. The private first class was reduced to private (E-2); forfeited \$428 pay; and assigned extra duty for seven days.

FAILURE TO REPAIR: An Army private (E-2) was found guilty of two specifications of failure to repair. The private was reduced to private (E1), with sentence suspended, to be automatically remitted if not vacated on or before Feb. 2; forfeited \$382 pay; assigned extra duty for 14 days; was restricted to the limits of company area, dining/medical facility, and place of worship for 14 days; and received an oral reprimand.

WRONGFUL USE OF A CONTROLLED SUBSTANCE; MAKING FALSE OFFICIAL

STATEMENT: An Army specialist was found guilty of one specification of wrongful use of a controlled substance and one specification of making a false official statement. The specialist was reduced to private (E-2).

SEXUAL ASSAULT OF A CHILD: An Army private (E-2) was found guilty at a general court-martial of two

specifications of sexual assault of a child. The private was reduced to private (E-1), sentenced to confinement for 12 years, three months; and was given a dishonorable discharge.

FAILURE TO REPORT; DRUNK AND DISORDERLY:

An Army private (E-2) was found guilty of two specifications of failure to report, and one specification of drunk and disorderly. The private forfeited \$382 for one month; was assigned extra duty for 14 days; restricted to the limits of company area, dining/medical facility, and place of worship for 14 days; and received an oral reprimand.

ADULTERY: An Army sergeant was found guilty of one specification of adultery. The sergeant was reduced to specialist; received extra duty for 45 days; and was given a written reprimand.

ADULTERY: An Army sergeant was found guilty of one specification of adultery and was reduced to specialist.

During the months of November 2018 through January 2019, Army commanders administered a variety of non-judicial punishment actions under Article 15 of the Uniform Code of Military Justice.

The punishments imposed reflect the commander's determination of an appropriate punishment after considering the circumstances of the offense and the offender's record. Officers may not be reduced in rank as a punishment.

A "suspended" punishment does not take effect unless the offender engages in additional misconduct or fails to satisfy the conditions of the suspension. The suspension period usually lasts six months unless a lesser amount is specified.

The following are some of the non-judicial punishment actions that closed out during the months of October-November 2018.

FAILURE TO REPORT; FAILURE TO OBEY AN ORDER FROM A NONCOMMISSIONED OFFICER:

An Army specialist was found guilty of one specification of failure to report and two specifications of failure to obey an order from a noncommissioned officer. The specialist received the following punishment: extra duty for five days; restriction to the limits of company area, dining/medical facility, and place of worship for five days.

FAILURE TO OBEY AN ORDER OR REGULATION:

An Army specialist was found guilty of three specifications of failure to obey an order or regulation and received extra duty for 30 days.

FAILURE TO OBEY AN ORDER OR REGULATION;

FAILURE TO OBEY AN ORDER FROM A NCO;

MAKING A FALSE OFFICIAL STATEMENT: An Army private first class was found guilty of one specification of failure to obey an order or regulation, one specification of failure to obey an order from a noncommissioned officer and one specification of making a false official statement. The private first class was reduced to private (E-2).

FAILURE TO OBEY AN ORDER FROM A

NONCOMMISSIONED OFFICER; FAILURE TO

OBEY AN ORDER OR REGULATION: An Army private first class was found guilty of two specifications of failure to obey an order from a noncommissioned officer, as well as one specification of failure to obey an order or regulation. The private first class received extra duty for 12 days; restriction to the limits of company area, dining/medical facility and place of worship for 12 days.

FAILURE TO REPORT; FAILURE TO OBEY AN

ORDER FROM AN NCO: An Army private was found

guilty of two specifications of failure to report, and one specification of failure to obey an order from a noncommissioned officer. The private received extra duty for 12 days; restriction to the limits of company area, dining/medical facility, and place of worship for 12 days.

OPSEC in the social media age

By Tyler Grimes

HEADQUARTERS AIR FORCE RESERVE COMMAND
PUBLIC AFFAIRS

In late January 2018, Secretary of the Air Force Dr. Heather Wilson and Air Force Chief of Staff Gen. David Goldfein released a joint memorandum on operational security and the renewed need to protect sensitive and classified information.

"Clearly in times past, we have sought to protect key operational details, but today's informative standard should be more cautious, and we need your enduring vigilance to ensure compliance," the memo stated.

One of the areas Reserve Citizen Airmen must be vigilant in when it comes to operational security is social

media. Erick Holloway, Air Force Reserve Command OPSEC program manager, explained Reservists have a special responsibility to maintain OPSEC even when off-duty in their civilian roles.

"Even though a private sector job may not be as close-hold with the information they share, the same OPSEC principles that are practiced while in uniform should be applied," Holloway said. "A major takeaway for a Reservist is to always be aware of what is discussed around individuals without a need to know."

In the social media environment, discussions are never private and can become public even without the knowledge of all parties involved. In most instances things posted on the internet and social media are there

permanently.

"While it can be useful for maintaining relationships, social media has become one of our greatest operational security weaknesses," he said. "OPSEC should always play a big role in how social media is used. Everyone must remain cautious when posting personal and work-related information."

He said the goal is not to stop Citizen Airmen from using social media, but to ensure all Reservists are properly trained on the 'do's and don'ts' of posting and communicating on social media.

The type of information an individual should never share on social media includes specific locations of a residence or workplace, detailed job descriptions, upcoming travel plans, and personal data such as date of birth, social security number and banking information. Other common practices to avoid on social media are listing family members,

employment history and job titles, and posting photos of your home or work area.

According to studies cited by Holloway, more than 70 percent of all adults use some type of social media and almost 90 percent of 18 to 29 year olds use social media. Those numbers encompass the majority of the Reserve force. Regardless of age, Holloway has additional tips for all Reservists who use social media. He recommends disabling geo-location tagging on applications that use it, never post photos of deployed locations, do not accept friend or follower requests from unknown individuals, always remain professional and report any sensitive or critical information found on social media.

As social media platforms keep advancing technologically, it has become more important now than ever to practice good OPSEC when online.

Latest Operational Camouflage Pattern guidance approves current subdued patches

By Senior Master Sgt. Andrew Biscoe
439TH AIRLIFT WING PUBLIC AFFAIRS

Airmen wearing Operational Camouflage Pattern, or OCP, uniforms are authorized to add their former Airmen Battle Uniform subdued patches until the mandatory brown subdued ones go into effect.

Also, according to Air Force Instruction 36-2903, the U.S. flag patch is mandatory and will be subdued using the spice brown color criteria, centered at the top of velcro and worn while in-garrison and deployed.

Current subdued black and green U.S. flags may be worn until June 1, 2020, then spice brown will be the only accepted version. Infra-red U.S. flags are not authorized.

The higher headquarters patch is mandatory and will be subdued using the spice brown color criteria and centered under the U.S. flag patch. The current subdued version of the higher headquarters patch may be worn until the patch color conversion has been completed or until April 1, 2021, whichever is sooner.

A maximum of two patches may be worn.

LANGUAGE ENABLED AIRMAN PROGRAM ACCEPTING CADET APPLICATIONS

The Language Enabled Airman Program is accepting cadet applications until March 15. Those intending to submit applications must apply online by visiting <http://www.airuniversity.af.edu/AFCLC>.

LEAP is a career-spanning program aimed to sustain and improve Airmen's language and cultural capabilities. Managed by the Air Force Culture and Language Center, the program seeks to develop cross-culturally competent leaders.

Participants in LEAP are required to complete online training, eMentor courses and attend periodic language intensive training events.



Patrol caps will be worn with name tapes embroidered with **spice brown** thread and placed on the back using Velcro or sewn on. **Officer rank** will be sewn on the front of the hat and centered 1/2 inch above the visor.

T-shirt will be coyote brown or tan 499 effective 1 June 2020.



Name and USAF tapes and occupational badges will be embroidered using **spice brown** thread.



Right Sleeve
(max. 2 Velcro patches)
Upon effective dates (see timeline), the **U.S. Flag** and **HHQ** patches are mandatory and will be embroidered using the **spice brown** color criteria.



Left Sleeve
(max 2 Velcro patches)
Unit patches are mandatory and **non-unit entity patches** (e.g. Directorates/AF Elements) are **authorized/optional**.
School graduate patches (e.g. WIC, SAASS) are **optional**.

When authorized, **duty identifier tabs** (e.g. Air Advisor, FOD) may be worn. List of approved duty identifier tabs is listed in AFGM to AFI 36-2903.

Awarded joint tabs are authorized as a 3rd patch (e.g. Army Ranger).

Authorized list of embroidered spice brown color criteria left sleeve patches are listed in the AFGM to AFI 36-2903.



Boots will be coyote brown effective 1 June 2020.

(Current as of Sept. 18, 2018)

TIMELINE

2018	
1 OCT	Serviceable OCPs may be worn with current subdued patches/badges Airmen can purchase OCPs at the following AAFES locations: Aviano, Charleston, MacDill, Pentagon and Shaw
2019	
1 APR	Expansion of in-store AAFES sales locations continues
OCT	Online sales projected to be available
2020	
1 JUN	Coyote brown boots mandatory Coyote brown/tan 499 T-Shirt mandatory U.S. Flag spice brown color criteria mandatory Spice brown officer rank mandatory DLA green socks/coyote brown socks mandatory
2021	
1 APR	OCP Utility Uniform mandatory All AF patches must be converted to the spice brown color criteria

BENEFITS

- The OCP works in all climates and across the spectrum of missions we perform
- Over 100,000 Airmen have been issued and/or are already wearing OCPs. This includes AFCENT, AFSOC and our AFGSC Defenders
- The OCP will bring back Air Force heraldry with unit patches
- The OCP celebrates our joint warfighting excellence and close ties with the Army

AIR FORCE OCP UNIFORM GUIDANCE

Basura Bash waterways cleanup effort celebrates 25 years

By Sarah Otto

802ND CIVIL ENGINEER SQUADRON

This year, the San Antonio Basura Bash is celebrating 25 years of cleaning up the waterways around San Antonio. The Basura Bash is an annual one-day, all-volunteer event to clean the San Antonio Watershed.

At Joint Base San Antonio-Fort Sam Houston, this will be the ninth year of the cleanup effort, which takes place from 8 a.m. to noon Feb. 16 at the Salado Creek Park.

Whenever storm water flows instead of soaking into the ground (storm water runoff), it goes to our creeks and rivers, picking up contaminants along the way. Impervious surfaces like driveways, sidewalks and streets prevent storm water runoff from naturally soaking into the ground.

Storm water can pick up debris, chemicals, dirt, waste from our pets and other pollutants before it flows into a storm sewer system or directly to a lake, stream, river, wetland or coastal waterway. Even soil and grass clippings can have an adverse effect on the aquatic life in our waterways.

Anything that enters a storm sewer system is discharged, untreated, into the bodies of water we use for swimming, fishing and providing drinking water.

This is how the majority of pollutants end up in our waterways affecting plants, fish, animals and people.



STEVE ELLIOTT

A trio of Soldiers show their prowess on the water as they search the shores of Salado Creek for trash during the annual Basura Bash Feb. 17, 2018, at Joint Base San Antonio-Fort Sam Houston.

These are the waterways where we swim and fish, and where we get some of our drinking water.

Last year, more than 2,100 volunteers pitched in to clean 21 tributaries across San Antonio, collecting more than 25 tons of trash and recycling 3,400 pounds of metal. At JBSA-Fort Sam Houston, there were more than 400 volunteers, including the Boy Scouts and Girl Scouts of America. The military was well represented with hundreds of Soldiers, Sailors and Airmen working throughout the morning to clear out a year's worth of accumulated debris at Salado Creek Park.

The JBSA-Fort Sam Houston Basura Bash is hosted by the 802nd Civil Engineer Squadron, and supported by the MWR Outdoor Rec Staff, the Operation's Heavy Repair Shop, and many other individuals representing their units across JBSA.

Registration for the event is online at <https://basurabash.org/>. It is recommended that volunteers wear long pants, sturdy shoes or boots, and bring bug repellent. Some parts of the creek will be well maintained, while others will have light to dense brush. Kayaks will be available, thanks to outdoor recreation, for cleaning up the harder-to-reach spots of the creek.

Gloves, trash bags and water will be provided for all volunteers. A light breakfast will also be provided by the City of San Antonio.

Thanks go out to all volunteers who have helped make this event a success for the past eight years, and we hope to see you again this year. While the Basura Bash is a one-day event, you can help keep our waterways clean every day, by making sure trash makes it to the proper receptacles, that items in the bed of your trucks are secured, that chemicals are cleaned from your driveways, and pet waste picked up and disposed of.

For more information on the event, go to <http://www.basurabash.org/> or call 210-671-0396. For more information on how to keep our storm drains clean for downstream, call 210-652-3314.

FORT SAM HOUSTON



LT. COL. ALEX SHIMABUKURO

Combined Arms Support Command and Army South members receive a tour of Peruvian Army maintenance facilities on a recent visit to Peru. Six CASCOM and ARSOUTH members visited the Peruvian Army to assist in modernizing their logistics doctrine and programs to better support future operational requirements.

ARSOUTH, CASCOM discuss modernization with Peruvian Army

By Dani Johnson
ARMY NEWS SERVICE

Six Army South and Combined Arms Support Command members recently visited the Peruvian Army to assist in modernizing their logistics doctrine and programs to better support future operational requirements.

Held at the Chorrillos Military Academy in Lima, Peru, and hosted by Maj. Gen. Miguel Angel Garcia Salas, Peruvian Army director of logistics, the U.S. team shared informational briefs on areas such as quartermaster, ordnance, transportation and the Defense Logistics Agency.

“The Peruvian Army is going through a force modernization process, including reviews and updates of their logistics doctrine and field manuals,” said Lt.

Col. Alex Shimabukuro, deputy director, Training Development Directorate, CASCOM. “The Peruvians already utilize World War II to pre-Desert Storm U.S. doctrine and have been adapting Colombian manuals derived from current U.S. manuals.”

ARSOUTH, CASCOM and the Peruvians collaborated in a bilateral group discussion of the Army’s efforts to modernize logistics and employ a modified and condensed DOTMLPF-P (doctrine, organization, training, materiel, leadership, personnel, facilities and policies) assessment to identify possible modernization gaps and areas that the U.S. can assist.

“FM 4-0, Sustainment Operations is the Army’s principal doctrine manual on sustainment support, this manual is a companion to FM 3-0, Army Operations

and, provides the foundation for how Army Sustainment forces support and sustain large scale combat operations,” said Maj. Michelle McDevitt, doctrine developer, Training and Doctrine Integration Directorate, CASCOM.

The Peruvian Army recently built a modern aviation maintenance depot capable of sustaining their current Russian-built helicopter fleet and with proper funding any other foreign-made helicopter with the intent on making it a regional rotary wing depot. The challenge lies with their tank maintenance depot, which is a large facility but has few people and funding since the focus of the government is humanitarian/disaster response missions.

“This event was crucial in allowing the exchange of sustainment models,

lessons learned, and understanding of each Army’s professional military education,” said Maj. Eduardo Rodriguez, Multi-National Interagency Division, G-4 ARSOUTH. “As a result, the Peruvian personnel demonstrated a particular interest in attending US logistics courses.”

Garcia said he was extremely pleased with the U.S. team for their depth of sustainment knowledge at all three levels of war: tactical, operational and strategic as well as how the U.S. logistics formations operate and adapt to the operating environment.

The weeklong trip was in support of U.S. Southern Command’s military objectives and ARSOUTH’s security cooperation objectives by developing partner nation militaries and fostering military-to-military relations.



Joint Base San Antonio FORCE SUPPORT SQUADRON

Monthly Events

February

Aquatics

Swimmers complete distance goal swim

Swimmers set their own distance goals at the JBSA-Fort Sam Houston Aquatic Center throughout the month of February during lap swim hours, Monday through Friday, 5-8:30 a.m. and 11:30 a.m. to 6:30 p.m. Swimmers turn in the distance completed at the end of each workout to the lifeguard and they will track and post the goal percentage completed. For more information, call 210-221-4887.

Lifeguard class offered

The JBSA-Fort Sam Houston Aquatic Center offers an American Red Cross Life Guarding class Feb. 17-19, 8 a.m. to 5 p.m. The cost is \$160. Participants must be 15 years or older. For more information, call 210-221-4887.

Bowling

Participants party and bowl with a DJ under the lights

Come to the JBSA-Fort Sam Houston Bowling Center Feb. 2 and 16, 5-10 p.m., to enjoy the glowing light show with a live DJ mixing today's high tempo hit music at Cosmic Bowling with a DJ. For more information, call 210-221-4740.

Sweethearts play in a tournament

Celebrate Valentine's Day at the JBSA-Randolph Bowling Center Feb. 10, 12:30 p.m., with the Sweethearts Mixed Doubles Tournament. Teams must include one male and one female and participants must register in advance. Cost is \$30 per couple and doors open at noon. For more information, call 210-652-6271.

Bowlers play in a 9-pin, no-tap tournament

The JBSA-Lackland Skylark Bowling Center hosts a 9-Pin, No-Tap Tournament Feb. 16, 5 p.m. The entry fee is \$20 if paid by Feb. 14. After the deadline, the cost is \$25. Prizes for both men and women categories are awarded immediately following the completion of the tournament. For more information, call 210-671-1234.

Presidents Day brings bowling specials

Come to the JBSA-Randolph Bowling Center to celebrate the Presidents Day holiday weekend with a special bowling rate of \$2.75 per game, per person with a \$2.75 shoe rental Feb. 16-17, during normal business hours. Strike Club is not included. For more information, call 210-652-6271.

Clubs

Variety night entertainment offered at the club

Join the JBSA-Lackland Gateway Club for entertainment throughout February. DJs play a wide variety of music at Variety Night, 5-10 p.m., in the Lone Star Lounge. DJs include DJ Tony Style Feb. 1 and 22, DJ J Rock Feb. 8 and

DJ LJU Feb. 22. Relax in the lounge or enjoy the cooler weather out on the patio with pool tables and big-screen televisions. For more information, call 210-645-7034.

Football fans watch the "Big Game"

Come to the JBSA-Gateway Club to watch the "Big Game" in the Lone Star Lounge Feb. 3, 3 p.m. The bar menu is available from 3-9 p.m. For more information, call 210-654-7034.

Join the JBSA-Randolph Kendrick Club for the "Big Game" Feb. 3. Gil's Pub opens at 4 p.m. During the game, prizes are given away to members. The food special is eight wings and fries for \$7 and beverage specials are available during the game. For more information, call 210-652-3056.

Bingo fun is at the club

Join the JBSA-Randolph Kendrick Club for Bingo Extravaganza Feb. 4 and 25 with \$15,000 in total jackpots, a complimentary buffet at 5 p.m. and Early Bird bingo at 6 p.m.

Bingo at the JBSA-Randolph Kendrick Club takes place Monday through Thursday, 7 p.m., Sundays, 3 p.m. and Saturday, Feb. 9 and 23, 3 p.m., in the ballroom. Admission is free to members and \$10 for nonmembers. Play Tuesdays, Wednesdays and Saturdays to qualify for the monthly club member prize giveaways.

Birthday Bingo is held Feb. 12, 7 p.m., at the JBSA-Randolph Kendrick Club. Birthday members receive one free machine and cake. This event is for Randolph Club members only and an ID card is required. For more information, call 210-652-3056.

Sky Lounge hosts live entertainment

Stop by the Sky Lounge on the second floor of the JBSA-Randolph Parr Club for musical entertainment Feb. 8, 6-10 p.m. A live band performs 6:30-10 p.m., with complimentary hors d'oeuvres 6-7 p.m. Admission is free for club members and \$10 for nonmembers. For more information, call 210-658-7445.

Brunch is offered at the club

The JBSA-Randolph Parr Club hosts Sunday Brunch Feb. 10, 10 a.m. to 1 p.m. The cost is \$23 for members, \$25 for nonmembers, \$12 for members' children, 6-12 years, \$15 for nonmembers' children, 6-12 years, and free for children 5 years and younger. Brunch consists of breakfast items, lunch items, action stations, salad and seafood station and assorted desserts. For more information, call 210-652-4864.

Valentine's Day is celebrated with a lunch buffet

Visit the JBSA-Lackland Gateway Club for a Valentine's Day buffet Feb. 14, 11 a.m. to 3 p.m. Cost is \$11.95 per person and the menu includes roast beef au jus, chicken breast with a white wine sauce, cranberry-kissed pork

chops, baked tilapia with lemon dill, mixed wild rice, whipped potatoes with brown gravy, macaroni and cheese, corn O'Brien, California blend vegetables, soup, a salad bar, red velvet cake, carrot cake, cherry cobbler, chocolate cake and Valentine's Day cake. For more information, call 210-645-7034.

Guests fly into the Auger

Join the party at the JBSA-Randolph Parr Club Auger Inn for "old school" camaraderie, free light refreshments and great music Feb. 15, 5 p.m. Meet neighbors, folks from other squadrons and leadership. There is no cover to join the fun. For more information, call 210-658-7445.

February birthdays are celebrated with a buffet

The JBSA-Randolph Parr Club offers a complimentary buffet every month for members with birthdays in that month. Members with February birthdays are honored Feb. 20, 11 a.m. to 1:30 p.m. This is free for birthday members. Cost is \$10 for members without a birthday in February, \$5 for members' children, 6-12 years, \$12 for nonmembers and \$6 for nonmembers' children, 6-12 years. Children, 5 years and younger, eat for free. Coupons are not accepted. For more information, call 210-658-7445.

Community Programs

The Harlequin Theatre puts on a show

Don't miss the JBSA-Fort Sam Houston Harlequin Theater's performance of "Murder on the Nile" by Agatha Christie, Thursday through Saturday, Feb. 1-16, 8 p.m. The play revolves around Kay Ridgeway. Blessed with beauty, enormous wealth and a new husband, she embarks on a honeymoon voyage down the Nile. Fatal circumstances await when the idyllic surroundings are shattered by a shocking and brutal murder. Under scrutiny is a multitude of memorable passengers, all with a reason to kill. The tension and claustrophobia builds, as a shocking and audacious conspiracy is laid bare. This show is sponsored by The Gunn Automotive Group. No federal endorsement of sponsor intended. Make reservations today. Group rates are available. For more information or to make reservations, call 210-222-9694.

Patrons attend "Big Game" viewing party

The JBSA-Lackland Skylark Community Center hosts a "Big Game" viewing party Feb. 3, 4-10:30 p.m. Come out and cheer for a favorite team while enjoying food and prizes. This viewing party is free to all Department of Defense ID cardholders. For more information, call 210-671-3193 or 210-671-2021.

JBSA FSS

Fitness

A new program is offered for the new year

Join the JBSA-Randolph Rambler Fitness Center in the New Year, New You Program 2019 activity now through Dec. 31, during normal business hours. This is a self-monitored program and the goal is to run or walk 70 miles, attend 24 group aerobic classes and bike 36 miles. Program cards can be picked up at the front desk to track progress. Once the required activities and distances are completed participants receive a T-shirt. This event is sponsored by Randolph-Brooks Federal Credit Union. No federal endorsement of sponsor intended. Fitness Center events are open to all valid Department of Defense ID cardholders. For more information, call 210-652-7263.

Fitness celebrates Valentine's Day

Push the limits with the JBSA-Randolph Rambler Fitness Center during the Valentine's Day Run, Bike, Run Feb. 9, 8 a.m., at Heritage Park. Participants run a 5K, bike 10 miles and run an additional 1.5 miles. This event is sponsored by Randolph-Brooks Federal Credit Union. No federal endorsement of sponsor intended. Fitness Center events are open to all valid Department of Defense ID cardholders. For more information, call 210-652-7263.

Players compete in a racquetball tournament

The JBSA-Lackland Chaparral Fitness Center hosts a Doubles Racquetball Tournament Feb. 12, 11:30 a.m. to 1 p.m. Teams of two compete with each other. The first team to 15 points wins and the winning team advances. This is a free event and prizes are awarded to the winning team. Sign up with the front desk staff for a chance to win. For more information, call 210-671-2401.

TRX atomic push-up contest held

Competitors take a change to win the Total Resistance Exercise Atomic Push-up contest at the JBSA-Lackland Gateway Fitness Center Feb. 14, 11:30 a.m. Competitors have one minute to accomplish as many TRX Atomic Push-ups as they can. The male and female who complete the most push-ups win. This event is free and prizes are awarded. Stop by the front desk to sign up. For more information, call 210-671-1348.

Lifters compete in challenge

Join the JBSA-Randolph Rambler Fitness Center and try to join the 100-Ton Club Feb. 14, during normal business hours. Stop by the front desk to pick up a 100-Ton logbook to track progress and use any free weights or plate-loaded machine to lift 100 tons of weight in one day. Take the amount of weight used for an exercise and multiply it by the number of repetitions completed. Then, add up the totals of every exercise performed throughout the day. Once the total equals 100 tons, turn the logbook in at the front desk and become a member of the Rambler 100-Ton Club. This event is sponsored by Randolph-Brooks Federal Credit Union. No federal endorsement of sponsor intended. Fitness Center events are open to all valid Department of Defense ID cardholders. For more information, call 210-652-7263.

Runners take on Valentine Heart Health 5K

The JBSA-Fort Sam Houston Jimmy Brought Fitness Center hosts a Valentine Heart Health 5K run or walk Feb. 16, 8 a.m. Come dressed in Valentine attire and meet directly behind the Jimmy Brought Fitness Center, building 320. This is a free event open to all Department of Defense ID cardholders, family and guests. Pets are also invited. For more information, call 210-221-1234.

Teams compete in a triathlon

Gather a team and participate in Team Triathlon at the JBSA-Lackland Gillum Fitness Center Feb. 22, 7-9 a.m. Teams for this free triathlon must consist of six people and each person on the team must complete one event. Events include a five mile spin bike, obstacle course and a one and half mile run. Register no later than Feb. 20. For more information, call the 210-977-2353.

Men and women compete in lifting challenge

The Fitness Center on the JBSA-Fort Sam Houston Medical and Education Training Campus hosts a 1,000- and 500-pound challenge Feb. 23, 10:30 a.m. to 1:30 p.m. Men lift 1,000 pounds and women lift 500 pounds. Bench press, dead lift and squat totals are combined to calculate the total weight lifted. Participation in this challenge is free and all Department of Defense ID cardholders, 16 years and older, can join. For more information, call 210-808-5709.

Golf

Golfers compete in a scramble

The JBSA-Fort Sam Houston Golf Course hosts the Warrior Scramble Feb. 1, 12:30 p.m. Cost is \$25 for active duty, retired military and members and \$35

for nonmembers. The price includes green fee, golf cart, prize fund and a social after the round. For more information, call 210-222-9386.

The "Big Game" is honored with a tournament

The JBSA-Lackland Gateway Hills Golf Course hosts the "Big Game" Scramble Tournament Feb. 3, with an 8:30 a.m. shotgun start. Cost is \$50 per person plus cart and green fees. Entry fee includes food, tee prizes and entry in a drawing for big prizes, like a big screen television, at the end of the event. Participants must be present to win prize drawings. For more information, call 210-671-2006.

Couples' scramble held

Join the JBSA-Fort Sam Houston Golf Course for a Couples' Fun Scramble Feb. 17, 1 p.m. Enjoy golf with a friend, spouse, or significant other. The cost is \$30 for members and \$50 for nonmembers and includes fee, cart, prize fund and social after play. For more information or to sign up, visit the Pro Shop or call 210-222-9386.

Presidents Day is celebrated with a tournament

Visit the JBSA-Randolph Oaks Golf Course for a Presidents Day tournament Feb. 18, with 7-9 a.m. tee times. This is a low-net, low-gross tournament and entry fee is \$10 per person plus green fees and cart rental. This tournament serves as a JBSA Cup Qualifier. For more information or to sign up, call 210-652-4653.

Golf course hosts a tournament

The JBSA-Fort Sam Houston Golf Course hosts a JBSA Qualifier tournament Feb. 18, with an 8 a.m. shotgun start. Participants can earn points to earn a spot to represent the Fort Sam Houston Golf Course in a Ryder Cup format

against Randolph and Lackland. Cost is \$10 plus green fee and cart. For more information or to sign up, visit the Pro Shop or call 210-222-9386.

Thursday is steak night

Take a break from the kitchen and dine at the JBSA-Lackland Gateway Hills Golf Course Green Side Grill Thursdays, 4-7 p.m., for Steak Night. Make reservations before 2 p.m. on Thursday and pay \$16 per person. For reservations made after 2 p.m. on Thursday, the cost is \$18 per person. The meal includes steak, potato, vegetable, dinner roll, dessert and a fountain drink. For reservations, call 210-671-2006.

Information, Tickets and Travel

Disney* offers discounts to military

Patrons can purchase tickets from all of the JBSA Information, Tickets and Travel locations. Disney* is once again providing the Military Salute Tickets to eligible service members through Dec. 19. The number of tickets that can be purchased is six per military member or retiree ID card. The military member or retiree must accompany their party at the gate to activate the tickets. Walt Disney World* has no blackout dates; however, Disneyland* has blackout dates during April 14-22. Call for specific pricing. These are special order tickets and take 1-14 days for delivery. For more information, call the JBSA-Fort Sam Houston ITT at 210-808-1378, the JBSA-Lackland ITT at 210-671-3059 or the JBSA-Randolph ITT at 210-652-5142.

Patrons enjoy special attraction tickets

The JBSA-Fort Sam Houston Information, Tickets and Travel has special attraction tickets for sale. Get tickets to the San Antonio Stock Show and Rodeo at the AT&T Center Feb. 7-24. Tickets cost \$45. Bring the kids to see PJ Masks! Live at the Majestic Theatre March 7 with tickets costing \$43, \$33 and \$23. Purchase tickets to see the Sound of Music at the Majestic Theatre March 9-10. Tickets cost \$79.50, \$61.50 and \$43.50. Join Mickey and his friends for Mickey's Search Party April 10 with tickets costing \$25 and April 11-14 with tickets costing \$22-\$59. Order now before time runs out. For more information, call 210-808-1378.

Patrons enjoy Beaches Ocho Rios vacation package

The JBSA-Lackland Information, Tickets and Travel Leisure Travel office invites patrons to travel round-trip from San Antonio to Montego Bay, Jamaica June 3-8. Rates start at \$1,900 per person, based on a family of four to include two adults and two children and includes round-trip airfare, airport transfers and all-inclusive hotel accommodations. Payments of \$200 per person and a \$10 service fee are due at time of booking. Final payment is due May 1. For more information, call 210-671-7111.

Exotic Western Caribbean Cruise offered

The JBSA-Lackland Information, Tickets and Travel Leisure Travel office invites patrons to travel round-trip from Galveston to Mahogany Bay, Belize and Cozumel June 30 to July 7. Rates start at \$940 per person for inside, \$1,080 per person for ocean view and \$1,310 per person for balcony. Gratuities not included. Payments of \$250 per person and a \$10 service fee are due at the time of booking.

Final payment is due April 16. Patrons can get a booking bonus of \$100 on-board credit, stateroom amenity and an ITT Travel Pack, one per stateroom. For more information, call 210-671-7111.

JBSA-Fort Sam Houston
GLOW 5K
IN THE PARK

Feb. 23 • **MacArthur**
5-10 p.m. • **Parade Field**

To register,
<http://nsplit.com/glow/jbsa>

For more information, call
(210) 652-5763.

European group tour available

The JBSA-Lackland Information, Tickets and Travel Leisure Travel office invites patrons to travel through London, Paris, Lucerne Switzerland, Venice, Florence and Rome Aug. 20-30. Rates start at \$3,800 per person and includes round-trip airfare. Payments of \$200 per person and a \$10 service fee are due at time of booking. If airfare is purchased via Trafalgar, a \$350 non-refundable air deposit is required at the time of booking. Final payment is due June 17. For more information, call 210-671-7111.

Patrons enjoy a five day Caribbean cruise

The JBSA-Lackland Information, Tickets and Travel Leisure Travel offices offers a five day Caribbean cruise on the Carnival Dream Oct. 14-19. Travel round-trip from Galveston to Cozumel and Yucatan. Rates start at \$402 per person for inside, \$512 per person for ocean view and \$612 per person for balcony. Gratuities not included. Payments of \$150 per person and a \$10 service fee are due at the time of booking. Final payment is due Aug. 15. Patrons can get a booking bonus of \$50 on-board credit and an ITT Travel Pack, one per stateroom. For more information, call 210-671-7111.

Military & Family Readiness

Future retirees gain insight on Social Security benefits

Participants review changes made to Social Security benefits and learn how it may affect their retirement Feb. 6,

10-11:30 a.m., at the JBSA-Randolph Military & Family Readiness Center and Feb. 14, 10 a.m. to noon, at the JBSA-Lackland M&FRC. To register, call JBSA-Randolph at 210-652-5321 or JBSA-Lackland at 210-671-3722.

Military spouse exposition held

The JBSA-Fort Sam Houston Military & Family Readiness Center hosts a Military Spouse Expo Feb. 6, 11 a.m. to 2 p.m. Spouses connect with over 20 JBSA organizations, learn about local resources and upcoming events. For more information, call 210-221-2705.

Patrons learn what to expect when expecting a divorce

The JBSA-Fort Sam Houston Military & Family Readiness Center coordinates with a board-certified family law attorney, certified divorce coach, and financial advisor to address legal, financial, and emotional aspects of a divorce Feb. 6, noon to 4 p.m. To reserve a seat, call 210-221-2705.

Workshop helps nominate volunteers for awards

Review criteria for JBSA Volunteer Awards Ceremony awards and how to submit a nomination packet during the JBSA Volunteer Awards Nomination Writing workshop, Feb. 6 and 20 at JBSA-Fort Sam Houston Military & Family Readiness Center, Feb. 8 at the JBSA-Randolph M&FRC, and Feb. 19 at the JBSA-Lackland M&FRC. The deadline to nominate a volunteer for the 2019 JBSA Volunteer Awards Ceremony is Feb. 22. To register, call JBSA-Fort Sam Houston at 210-221-2705, JBSA-Randolph at 210-652-5321 or JBSA-Lackland at 210-671-3722.

New spouses acclimate to military lifestyles

Spouses new to the military learn about the mission, protocol, and available programs during Heart Link, a spouse orientation workshop Feb. 20, 8:30 a.m. to 2:30 p.m., at the JBSA-Lackland Military & Family Readiness Center. To reserve a seat, call at 210-671-3722.

Military spouses review federal resume writing tips

Review a 10-step approach to an effective federal resume and tips for applying through USAJOBS.gov, Feb. 22, 10 a.m. to 1 p.m., at the JBSA-Randolph Library. Call 210-652-5321 to reserve a seat.

Participants discover home-buying strategies

The JBSA-Lackland Military & Family Readiness Center hosts a Home Sweet Home, Home-Buying Strategies workshop Feb. 28, 10 a.m. to noon, providing fundamental information to help ease the buying process. To register, call 210-671-3722.

Outdoor Recreation

Texas license to carry classes offered

The JBSA-Camp Bullis Rod-N-Gun Recreation Center offers Texas license to carry classes Feb. 9 and 13, 8 a.m. to 1 p.m. Cost is \$75 per class. Successful completion of this class is required for a Texas LTC. To register for a class, visit <http://www.chlregistration.com>. Once on the website, select "register for class." Then select "Dan Willis-Leatherneck Arms." Class details are available online at <https://www.jbsatoday.com>. For more information, call 210-295-7577.

Sweethearts enjoy a weekend getaway

Treat a special loved one to a quiet getaway from Valentine's Day weekend, Feb. 15-18 at JBSA Recreation Park @ Canyon Lake for the Sweethearts Weekend program. Cost for the weekend is \$75 and includes a two-night stay in our new Lofts, a sunset cruise, a \$40 gift card to dinner at a popular local restaurant and other Valentine's Day gifts. Payment must be made in full when the reservation is made. No substitutions or other discounts applicable for the Sweethearts Weekend. For more information or reservations, call 1-830-226-5357 or email jbsalodgingres@gmail.com.

Archery takes on another dimension

The JBSA-Camp Bullis Rod-N-Gun Recreation Center hosts a three-dimensional archery competition Feb. 23 and 24, 8 a.m. to 1 p.m. Registration is 8-10 a.m. The Fun Shoot registration is 8-11 a.m. Fun shoot cost is \$5 for E1-E4, active duty or medically retired, \$15 per person for all others 13 years and older and youth, 12 years and younger, shoot for \$5. The competition fee is \$10 for E1-E4, active duty or medically retired and \$20 per person for all others 13 years and older. For more information, call 210-295-7577.

Guests stay for half price

During February, guests can rent one of the new lofts for half price at the JBSA Recreation Park @ Canyon Lake. The cost is \$35 per night. For more information, call 1-830-964-3576.

Boat special available

Patrons can rent any boat at the JBSA Recreation Park @ Canyon Lake in February, Sunday through Thursday, for 25 percent off. Cost includes all required safety equipment such as life vests, but does not include fuel. The rentals are on reservation only basis during off season. Participants must have taken the Boater's Safety Course through the State of Texas. The course is offered at the JBSA Recreation Park @ Canyon Lake or the Outdoor Recreation locations on JBSA installations. For more information, call 1-830-226-5357 or email jbsamarinasuper@gmail.com.

Annual passes help save money

Purchase an annual JBSA Recreation Park @ Canyon Lake pass for \$65 and receive access to both the Sunny Side and Hancock Cove sides of the park with a vehicle and boat or tailor pass, valid for one year from the date of issue. Daily entry fee without an annual pass is \$7 per visit, per vehicle. For more information, call 1-800-280-3466.

Youth and Children**Spring break camp registration begins**

The JBSA-Fort Sam Houston Youth Programs hosts Spring Break Camps for youth 11-18 years March 11-15, 7 a.m. to 6 p.m. Registration begins Feb. 1 and continues until all spots are filled. The cost is \$125 for the full week, which includes meals, activities and a field trip. For more information, call 210-221-3502.

Registration for the JBSA-Fort Sam Houston School-Age Care Spring Break Camp is Feb. 11 to March 1 for

youth, 5-12 years, on <http://www.militarychildcare.com>. Once a offer for a slot is made, parents should accept and then contact the front desk to complete the registration. Camp is held March 11-15, 6 a.m. to 6 p.m. Fees are based on total family income. For more information, call 210-221-5151.

The JBSA-Randolph Youth Programs School Age Spring Break Camp Registration starts Feb. 12 and continues until full. Registration is handled through <http://www.militarychildcare.com>. Camp runs March 11-15, 6:30 a.m. to 6 p.m., and youth, 5-12 years, can participate. Fees are based on total family income and all required paperwork must be on file including immunization records with a flu vaccination. For more information, call 210-652-2088.

Families participate in a chili rodeo

Join JBSA-Lackland Youth Programs for the inaugural Chili Cook Off Feb. 1, 5 p.m. Families prepare their best recipe, ladle the chili and start the test tasting. Judging is done by the Youth Programs' Teen Keystone and Preteen Torch Club leaders. Prizes are awarded for first, second and third place winners. Call to reserve a table and let the burn begin. For more information, call 210-671-2388.

Sports registration is here

JBSA-Fort Sam Houston Youth Sports registration for baseball, softball and t-ball is Feb. 4 to March 1. Youth 3-14 years are eligible to participate. The cost for youth 3-4 years is \$45 per participant. The cost for youth 5 years and older is \$50 per participant. A current physical, current immunization record and a sports registration form are required. Practices begin after spring break in March. Sign up at the W. Ed Parker Youth Center or at Parent Central, building 2530. For more information, call 210-221-3502.

Youth, 5-18 years, are invited to sign up for the upcoming baseball season Feb. 4 to March 1 at JBSA-Lackland Youth Programs. The cost is \$50 per participant. Athletes must have a current physical and immunization record at the time of registration. Practices begin in the middle of March. For more information, call 210-671-2388.

Spring sports registration for JBSA-Randolph Youth Sports is Feb. 4 to March 1, during normal business hours. T-ball is for youth 5-6 years; youth must be 5 years by March 15. Coach pitch is for youth 7-8 years. Baseball and softball are for youth 9-18 years. The cost is \$50 per participant. All youth must have a current annual physical, immunizations record and sports registration form on file to participate. For more information, call 210-652-3298.

Sweethearts celebrate Valentine's Day early with a dance

All preteens, 9-12 years, are invited to celebrate Valentine's Day early at the JBSA-Randolph Youth Programs Feb. 8, 6-9 p.m. Bring dancing shoes and dance the night away with friends. Cost is \$3 for members and \$5 for nonmembers. For more information, call 210-652-2088.

Youth dance the night away in pink and red

Come dressed to impress and dance the night away with the JBSA-Lackland Youth Programs during the Pink and Red Dance Feb. 8. Preteens dance 7-9 p.m. and teens dance 9-11 p.m. Join the fun with a photo opportunity for portraits

and play games and activities that require the power of two. The cost is \$3 with a card and \$5 for members without a card. For more information, call 210-671-2388.

Youth participate for free

Celebrate recreation and fun and participate at JBSA-Randolph Youth Programs for free Feb. 11-16. Youth can participate in clubs, activities and open recreation. If youth want to become members the cost is \$40 per year. Stop by Youth Programs, building 585, to check out everything offered. For more information, call 210-652-3298.

Lock-in held

JBSA-Fort Sam Houston Youth Programs hosts a lock-in at the Patch and Chaffee Youth Center Feb. 15, 9 p.m. to 7 a.m. The cost is \$15 per registered member and a signed permission slip is required. For more information, call 210-221-3630.

Basketball is played

Youth are invited to participate in Midnight Madness Feb. 16, 7-10 p.m., at the JBSA-Fort Sam Houston W. Ed. Parker Youth Center with snacks, music, basketball and fun. Youth, 9-13 years, play 7-8 p.m. Youth, 14-18 years, play 9-10 p.m. For more information call, 210-221-3502.

Youth talent showcase held for youth and families

Join JBSA-Fort Sam Houston Youth Programs for the Youth Talent Showcase Feb. 19, 6-10 p.m., at the Military and Family Readiness Center, building, 2797, on Stanley Road. This family-friendly event is an opportunity for all JBSA youth and families to perform. If patrons can sing, dance, play an instrument, read poetry or a story, whistle a tune, tumble across the stage or just stand and recite, they are invited to participate. Perform a talent or come watch the show. For more information, call 210-221-3630 or 210-221-3502.

Parents offered a break

JBSA-Lackland Youth Programs offers parents a break through the Give Parents a Break or Parents' Night Out program Feb. 22, 6:30-10:30 p.m. Children, 5 years, and in kindergarten, through 12 years, are provided snacks and entertained with activities and games. The cost is \$25 per child with a multiple-child discount or free with a GPAB referral. Late pickup is subject to \$5 for the first five minutes, then \$3 for every minute after that. Pre-registration and a minimum number of participants is required. To register children 5-12 years, call 210-671-2388, and to register children 6 weeks to 4 years, call 210-671-3675.

STAY CONNECTED

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ARSOUTH welcomes SOUTHCOM commander

By Sgt. Ashley Dotson
U.S. ARMY SOUTH PUBLIC AFFAIRS

Members of U.S. Army South welcomed Adm. Craig S. Faller, commander of U.S. Southern Command and his delegation to the Army South Headquarters at Joint Base San Antonio-Fort Sam Houston from Jan. 9-11.

The purpose of the visit was to allow Faller to share his vision and command philosophy.

During his visit, Faller toured U.S. Army South facilities, attended briefs and held a town hall meeting with the Army South staff.

During the town hall, Faller and Sgt. Maj. Bryan K. Zickefoose, U.S. Southern Command senior enlisted leader, began by telling the Army South Soldiers about their heroes. Both named deceased troops who were a part of their teams that made an impact on them during their careers.

"I don't tell that story because it is sad," Zickefoose said. "It shows you as a young warrior, Soldier, Marine, Airman, Coast Guardsman why you

join your services – to be part of a great team."

"We are here because we want to make a difference," Faller said. "The difference we make is about winning the peace for our neighborhood-the Western Hemisphere."

"It is about the team," Zickefoose added. "You are that team at U.S. Southern Command – you are a part of the team."

"How do we measure and assess unit cohesion, teamwork, and leadership," asked Faller while discussing professional Non-Commissioned Officer development with our partnered nations. He said that it is the teamwork, brotherhood and sisterhood that comes from respect to harmony within the teams in the Military.

Faller also answered questions regarding readiness, training, stability and personnel during the town hall.

He concluded by telling the Soldiers that we must know who they are: to not lose sight on being professional, knowing their job, and communication to make the biggest impact on working with their partnered nations.



SGT. ASHLEY DOTSON

Adm. Craig S. Faller, commander of U.S. Southern Command, speaks to the U.S. Army South personnel during a town hall Jan. 10 at Joint Base San Antonio-Fort Sam Houston.

Americans called to public service

By Elaine Mosley
ANISTON ARMY DEPOT EQUAL OPPORTUNITY OFFICE

Dr. Martin Luther King Jr. reminded the world that "Human progress is neither automatic nor inevitable. Every step toward the goal of justice requires sacrifice, suffering, and struggle; the tireless exertions and passionate concern of dedicated individuals."

He challenged Americans to live up to the ideals in our founding documents, that we are all created equal, endowed with unalienable rights to life, liberty and the pursuit of happiness.

Signed into law in January 1983, the Martin Luther King Jr. holiday is a day when the nation pauses to remember King's life and work.

In 1994, Congress designated Martin Luther King Jr. Day as the first and only federal holiday observed as a national day of service and charged the Corporation for National and Community Service with leading this national effort.

Federal, state and local leaders join citizens in honoring King through service projects addressing pressing community needs on "A Day On, Not A Day Off."

American people are called to engage in public

service and promote peaceful social change.

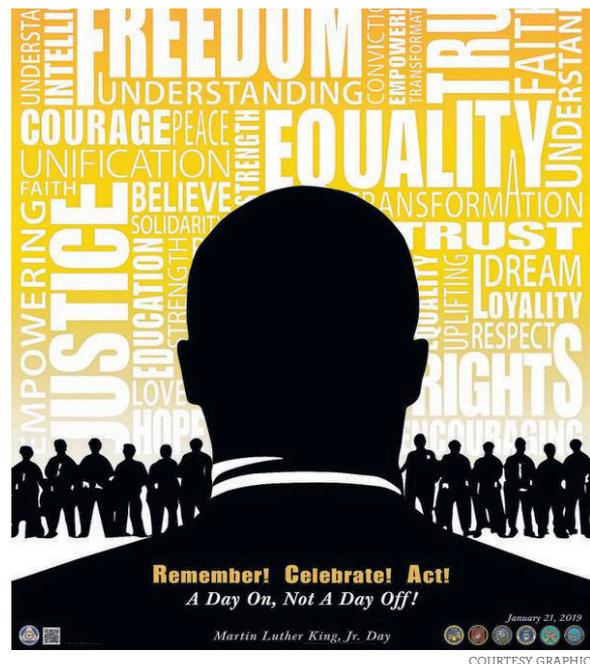
King's unfinished movement toward equality can be achieved by our united, enduring efforts.

King used the power of words and acts of nonviolent resistance, such as protests, grassroots organizing and civil disobedience, to achieve seemingly impossible goals.

He is honored and remembered in hundreds of statues, parks, streets, squares, churches and other public facilities around the world as a leader whose teachings are increasingly relevant to the progress of humankind, and he is the only non-president memorialized on the National Mall.

In 1964, at 35 years old, Martin Luther King Jr. became the youngest person to win the Nobel Peace Prize. He was assassinated April 4, 1968, in Memphis, Tenn., and posthumously awarded the Presidential Medal of Freedom and the Congressional Gold Medal.

This year's poster showcases the sentiment of what Dr. Martin Luther King Jr. said during his acceptance speech of the Noble Prize in 1964: "I refuse to accept the view that mankind is so tragically bound to the starless midnight of racism and war that the bright daybreak of peace and brotherhood can never become a reality."



COURTESY GRAPHIC

JBSA-Fort Sam Houston ramps up efforts to prevent thefts



SGT. ANDREW S. VALLES /

Police Sgt. Timothy Bewley, supervisory police officer, prepares to patrol Joint Base San Antonio-Fort Sam Houston Jan 17. Directed vehicle and foot patrols have been ramped up in all areas of the installation due to the increase of larcenies at JBSA-Fort Sam Houston.

By Sgt. Andrew S. Valles
U.S. ARMY NORTH PUBLIC AFFAIRS

No matter where somebody lives, theft is bound to occur, and military installations are no different.

With a 48 percent increase of larcenies within the last year, it has been a big area of concern for Security Forces at Joint Base San Antonio-Fort Sam Houston.

“It is easy to become lackadaisical when living on a military installation concerning securing valuables,” said Lt. Steven Dews, police supervisor, crime prevention, for JBSA-Fort Sam Houston. “While the crime rate on military installations is usually lower, it still exists.”

According to Security Forces, one area of concern is the increased number of bicycle thefts at JBSA-Fort Sam Houston in the housing and dormitory areas.

“Currently, about 62 bikes have been stolen,” Dews said.

Security Forces recommends housing residents get in the habit of doing several things to prevent becoming the next theft victim.

- ▶▶ Secure your residence, including your windows, when you’re not home.
- ▶▶ Ensure that items (especially bicycles) are not left unsecured in your yard.
- ▶▶ Make sure that garage doors are secured when someone is not in the immediate area.
- ▶▶ Even if you secure items outside, try to place them where they cannot be seen from the road or alley.
- ▶▶ Watch out for suspicious activity around your neighborhood. If you see something, contact Security Forces.

Security Forces personnel are also doing their part to help deter would-be thieves.

“Directed vehicle and foot

patrols have been ramped up in all areas of the installation,”

Dews said. “I will also be campaigning to have bike registrations at all Post Exchange locations, barracks and housing areas for the next 90 days.”

The lieutenant also encouraged victims to report any and all thefts to (210) 221-2244 or 911, and monetary amounts or time frame should not stop a person. If you see it, report it; if you hear it, report it; and if it is on and near the fence lines, the information will be passed to the local police department.

“Be aware of your surroundings, time, place and security of your area,” Dews added. “When things are in plain sight, opportunity presents itself. Lock it, put it away and cover it up helps with peace of mind.”

USAISR hosts interagency meeting on delivery of blood products

By Col. Andrew Cap

U.S. ARMY INSTITUTE OF SURGICAL RESEARCH

The U.S. Army Institute of Surgical Research at Joint Base San Antonio-Fort Sam Houston hosted a biannual meeting of the Federal Inter-Agency Task Force for Trauma and Emergency Preparedness Nov. 8-9, 2018, which focused specifically on delivery of blood products at the point of injury, where their use is most life-saving.

Trauma is not just a military issue. According to the Centers for Disease Control, or CDC, it is the leading cause of death for civilians up to the age of 45 years (47 percent), and the fourth leading cause of death overall for all ages.

By comparison, cancer accounts for 12 percent of mortality up to the age of 45. It is increasingly clear that significant logistical constraints and other challenges limit the ability of medical professionals to deliver optimal treatment, especially blood products, to trauma patients — whether in mass casualty scenarios, natural disasters, or on the battlefield.

Blood transfusions are essential to

treat the number one cause of preventable death due to trauma — namely, fatal blood loss. There are too few blood donors, and technologies for blood storage and delivery are currently inadequate, making blood unavailable where and when it is most needed, immediately after injury. Overcoming these challenges demands a whole-of-government effort.

The November meeting included representatives from USAISR, the Biomedical Advanced Research and Development Authority of the U.S. Department of Health and Human Services, Special Operations Command, the 59th Medical Wing, Navy Advanced Development, the Armed Services Blood Program, the National Heart, Lung and Blood Institute of the National Institutes of Health, the U.S. Food and Drug Administration and the National Aeronautical and Space Administration. These organizations are uniquely positioned to partner in addressing these complex issues.

The interagency effort tackles challenges associated with expanding the window for life-saving care by



COURTESY PHOTO

Blood transfusions are essential to treat the number one cause of preventable death due to trauma — namely, fatal blood loss.

increasing the supply of readily accessible, quality blood products with broad clinical application — for treating explosive injuries, blunt and penetrating trauma, chemical, biological and nuclear weapons effects as well as delivering care for extended periods of time in remote or contaminated environments.

The group developed the “Interagency Strategic Plan for the Research and Development of Blood Products and Related Technologies for Trauma Care and Emergency Preparedness 2015-2020” in direct response to a recommendation issued by the National Security Staff during a 2013 Catastrophic Events, Blood Availability meeting.

The plan leverages resources and expertise, and continues to build cohesive programs across the government that enable cooperative interagency programs that no single agency could conduct alone.

Dr. Tammy Crowder, USAISR deputy director of research, said the meeting was one of several that have been held since 2015.

“The overarching goal is to improve patient outcomes following combat trauma and mass casualty events by developing and executing a plan designed to close critical gaps in patient

care, and this meeting focused specifically the delivery of blood products and blood-related resources and technologies,” Crowder said. “The early delivery of blood products reduces trauma mortality by as much as 50 percent.”

Crowder described DOD-funded research efforts including studies conducted at 15 Level 1 trauma centers, who are part of a clinical research network known as LITES, or Linking Investigations in Trauma and Emerging Services.

The LITES research network has capability to conduct prospective, multicenter, injury care and outcomes research supporting the goals of the interagency strategic plan, such as early transfusion of blood products following trauma.

USAISR plays a central role in the plan by conducting research on how to extend the shelf life of platelets, which contribute to hemorrhage control, Crowder added. Through their research, USAISR researchers have found a better way to store platelets, extending their shelf life from five to 14 days.

During the November meeting, Crowder said there was promising reports from scientists and researchers from four companies on the development of blood products and related technologies, which she said was “extremely exciting.”

By working together, Crowder said the agencies involved will more quickly advance towards achieving the goals of the interagency plan.

USAISR will host the next interagency meeting in spring 2019.

David DeKunder from the 502nd Air Base Wing Public Affairs office contributed to this article.

LACKLAND

802nd Security Forces Airman passes pre-Ranger Assessment course

By Mary Nell Sanchez

502ND AIR BASE WING PUBLIC AFFAIRS

2019 will be an exciting year for Senior Airman Zachary Shawn Scott. The military working dog handler with the 802nd Security Forces Squadron at Joint Base San Antonio-Lackland will celebrate five years of service with the U.S. Air Force in March 2019. The following month, he will enter the next chapter of his military career when he attends Army Ranger School at Fort Benning, Ga.

Scott successfully completed the pre-Ranger Assessment course in November 2018. The assessment helps determine whether Airmen are ready to become Rangers by testing their physical fitness, tactical abilities, land navigation skills, water confidence, academic knowledge and leadership qualities.

"It took probably about a month to actually get all of my prerequisites done," Scott said.

Some of those tests included a confidence swimming test where he jumped off a 15-foot diving board blindfolded, completed a five-mile run in under 40 minutes, completed 49 push-ups, 59 sit-ups and six chin-ups; each performed within two minutes. His success came as no surprise to his supervisor who said Scott was among a small select few who passed the course.

"This is something he [Scott] wanted for a long time," said Tech. Sgt. Sharif M. DeLarge, 802 SFS kennel master. "He's one of those individuals that always needs a challenge."

It's doing the best he can in whatever mission he tackles that Scott is especially proud of.

"I was raised just a simple person; nothing too crazy or nothing too extraordinary," Scott said. "I guess that's kind of what molded me to be who I am. I've had my own life



COURTESY PHOTO

Senior Airman Zachary Scott, 802nd Security Forces Squadron military working dog handler, poses with his MWD partner, Fules, at Joint Base San Antonio-Lackland. Scott successfully completed the Pre-Ranger Assessment course in November 2018 and will be attending the Army Ranger School at Fort Benning, Ga.

problems. I think I've chosen the right path to stay a humble and positive person. I guess that's what made me who I am today."

As he looks ahead to hopefully beginning Ranger school next April, Scott said he's grateful for the support he received from his squadron. He's in the middle of making arrangements for

his next chapter once his commander signs off and allows him to go to Ranger school.

"For a canine handler, it's a little bit more of a sacrifice than if I was a normal security forces member patrolling, working at the gate, whatever it may be," Scott said. "The dog that I've been working with for

"I was raised just a simple person; nothing too crazy or nothing too extraordinary. I guess that's kind of what molded me to be who I am. I've had my own life problems. I think I've chosen the right path to stay a humble and positive person. I guess that's what made me who I am today."

Senior Airman Zachary Shawn Scott,
802nd Security Forces Squadron

about a year and a half now I will actually have to get off of him and I will lose him when I go to the school. I'm sacrificing the canine for the opportunity to take on such a prestigious honor."

"He's in for something greater," DeLarge said. "I know being a military working dog handler is great and it's truly a rewarding job, but Scott is going to do more."

Once he returns to JBSA-Lackland, he's not sure what his assignment will be, but he's hopeful he'll be able to continue to support his squadron's mission.

"I believe when you are a certified Ranger you wear the tab," Scott said. "I definitely believe I can take that back to the squadron and help others achieve whatever they would like to in life, in the military and just be that leader that someone needs."

WHASC Pharmacy to receive upgrade

From 59th Medical Wing
Public Affairs

Beneficiaries may experience longer than normal wait times at the Wilford Hall Ambulatory Surgical Center pharmacy at Joint Base San Antonio-Lackland until mid-February while the refill center undergoes an upgrade.

The pharmacy is currently experiencing peak times between 11 a.m. to 2 p.m. and 4 to 5 p.m. In order to reduce wait times, beneficiaries are encouraged to call in refills well in advance or use alternative pharmacy locations.

The full-service 59th Medical Wing Pharmacy with the shortest wait is the Gateway Bulverde Clinic located at 25615 U.S. Hwy. 281, #215 in San Antonio.

Gateway Innovation Center kicks off 59th MDW Spark Cell

By Master Sgt. Corenthia Fennell
59TH MEDICAL WING PUBLIC AFFAIRS

More than sixty officer, enlisted and civilian Airmen gathered in the garden level of Wilford Hall Ambulatory Surgical Center for the 59th Medical Wing Spark Cell kickoff event, led by the Gateway Innovation Center Jan. 11.

The Spark Cell is an Air Force initiative that drives innovation within our Airmen to develop a better and faster way to accomplish the mission.

By using evidence-based exercises, facilitators are able to spark innovative ideas amongst all Airmen.

"Spark Innovation takes the members we have in the Wing and gets them thinking from hands-on activities to how we can collaborate and communicate ideas," said Chief Master Sgt. Alan Weary, 59th MDW Gateway Innovation Center chief. "From there, how can we connect with our 59th Gateway Innovation Center, in addition to other resources, to develop ways to improve our processes, systems, and reduce constraints."

In order to enable cultural change,

Airmen are empowered to openly share ideas without reservation.

"We challenged the participants to think back to when they were five or six years old, or a time when they believed anything was possible, as they are going through the exercises," said Lt. Col. Jacqueline Killian, 59th MDW Spark Cell facilitator. "As military service members and civilians, we tend to be left-brained, however these exercises are geared to help tap into the right brain. That is when the creativity starts to pour."

Culminating the day, eleven teams pitched ideas to Maj. Gen. John J. DeGoes, 59th MDW commander and Chief Master Sgt. Chuck Frizzell, 59th MDW command chief, on various process improvements such as patient experience, staff development, and ways to streamline communication.

"The goal is that these change agents who participated in the Spark Cell kickoff will go back into their units and replicate what we have done here today," Weary said. "Innovation at all levels allows us to be proactive, engaged and always moving forward. Ultimately, it makes us more lethal and more capable

to support the warfighter down range."

The Gateway ensures the infrastructure and systems are in place to support innovation, continued process improvement and project management aligned with delivering high-reliability trusted care.

"Coming out of an event like Spark, it really focuses on how we deliver healthcare from a business level under Defense Health Agency and looking at gaps in our system to provide data driven, decision-making context to be able to fund and shape our services with our patients in mind," Weary said.

Each service line within the Gateway will have a variety of resources available to empower Airmen to gain the knowledge, experience, and skills necessary to problem solve, improve processes, innovate and develop their institutional competences for increased positions of influence.

To submit an idea, visit the 59th MDW Gateway Innovation Center or plug into the AFWERX ecosystem at <https://usaf.ideascale.gov> and pitch the idea to Air Force senior leadership.

Valley-Hi gate construction scheduled; In-bound traffic closed

From 59th Medical Wing
Public Affairs

Installation entry control points throughout Joint Base San Antonio will undergo multiple construction projects starting January 2019.

These construction projects will enhance force protection capability across JBSA, and when complete, will enhance safety and security.

Inbound lanes for the Valley-Hi (Airmen's Gate) will be completely closed beginning Jan. 21 while normal outbound lanes will be transitioned to accommodate two-way traffic.

Individuals who typically use Valley-Hi will need to use an alternative entry point listed

below.

SELFRIIDGE WEST:

▶ Monday-Friday, 6 a.m. - 6 p.m.

LUKE EAST: OPEN 24/7:

▶ 6-9 a.m. (3 lanes inbound/1 lane outbound)

▶ 9 a.m. - 6 p.m. (2 lanes inbound/2 lanes outbound)

LUKE WEST:

▶ Mon. - Wed. - 6-9 a.m. (inbound/outbound)

▶ Mon. - Wed. - 3-6 p.m. (outbound)

▶ Thurs. - Fri. - 6 a.m.-6 p.m. (inbound/outbound)

▶ Sat. and Sun. - 8 a.m.-6 p.m.

For updated information, visit <http://www.jbsa.mil/Information/Visitor-Information/>

**JBSA Gate Construction
Begins January**

JAN. 7
Randolph - Main Gate (Lindsey Gate)
Fort Sam Houston - Jadwin Gate

JAN. 21
Lackland - Valley Hi Gate (Airmen's Gate)

**For updated information on gate closures,
and to plan alternative routes, please visit:**
<http://www.jbsa.mil/Information/Visitor-Information/>

RANDOLPH

Simulator instructor receives AETC-level award

By Robert Goetz

502ND AIR BASE WING
PUBLIC AFFAIRS

More than four years ago, an Introduction to Fighter Fundamentals simulator instructor at Joint Base San Antonio-Randolph noticed that aircraft shelters were sometimes illuminated during daytime hours — a waste of energy and tax dollars.

A few months later, an Air Force Smart Operations for the 21st Century Continuous Process Improvement event he facilitated resulted in remedies for excess energy usage at the shelters.

He has enthusiastically championed the CPI program ever since.

For his devotion to continuous process improvement and his work with IFF students, David Bernacki, 12th Training Squadron IFF simulator/academic instructor supervisor, has been chosen as Air Education and Training

Command winner of the 2019 Air Force Association Lisa S. Disbrow Outstanding Civilian of the Year Award.

Bernacki, a retired Air Force fighter pilot who has served as a civilian simulator/academic instructor for nearly 20 years, including 12 years at JBSA-Randolph, said he was “extremely surprised” when Lt. Col. Brian McKay, 12th TRS commander, came to his work station this month, told him about the award and presented him with a coin while thanking him for his CPI efforts.

“It’s a pretty distinguished award for someone like me who is just trying to make improvements,” said Bernacki, who is an Air Force-certified CPI black belt. “I’ve found that small improvements can compound themselves for huge savings.”

Bernacki is now a candidate for the award at the Air Force level. The award recognizes an Air Force civilian employee who exemplifies the professionalism and dedication



COURTESY PHOTO

David Bernacki (left), 12th Training Squadron Introduction to Fighter Fundamentals simulator/academic instructor supervisor, and Mike Pacheco, 12th Flying Training Wing Safety Office wildlife biologist, display Bernacki’s patent-pending Anti-Bird Perch Attachment for Signs, or ABPAS, at Joint Base San Antonio-Randolph.

to duty of former Under Secretary of the Air Force Lisa S. Disbrow, who was pivotal in driving acquisition of new technologies and capabilities for warfighters and increased funding to modernization programs.

McKay said Bernacki is a

worthy recipient of the award.

“Mr. Bernacki, who we call ‘Naks,’ is a tireless advocate for innovation, process improvement and, most importantly, training our newest wingmen as they transition from pilot training to the Combat Air Forces,” he

said. “His supervisor, Frank King, was quick to nominate Naks given the great work he has done for the 12th Training Squadron and the wing.”

Bernacki has devoted his time to more than 20 CPI events for the 12th Flying Training Wing, McKay said.

“His accomplishments range from scheduling efficiencies to reducing bird strikes,” he said. “It’s hard to pick just one thing since Naks never stops working on behalf of the squadron and the Air Force.”

McKay said the name “Naks” is synonymous with CPI at JBSA-Randolph.

“When I’m at the gym on a Saturday morning, Naks has his computer and papers on the stationary bike working through a CPI problem,” he said. “In addition, as a black belt, he is always looking to provide green belt training to the entire wing, to include the 306th Flying Training Group at the Air Force Academy and the 479th Flying Training Group at Naval Air Station Pensacola.”

Safety specialists prescribe patience during JBSA gate closures

By Robert Goetz

502ND AIR BASE WING PUBLIC AFFAIRS

Joint Base San Antonio safety specialists are emphasizing a patient approach to driving as members of the JBSA community enter their locations during gate closures that are expected for the first three months of 2019.

The Jadwin Gate at JBSA-Fort Sam Houston and the main gate at JBSA-Randolph, recently renamed the Lindsey Gate, closed Jan. 7 and the Valley Hi Gate at JBSA-Lackland is scheduled to close Jan. 21 for construction projects to enhance force protection capability.

“Do your best to practice patience,”

said Vernon Vinson, JBSA-Randolph occupational safety specialist. “Don’t take actions that would jeopardize your safety, or the safety of others, to gain 10 seconds.”

Such actions include cutting across traffic to enter into another lane, making an illegal and unsafe U-turn and, specifically at JBSA-Randolph, not exercising caution at the Pat Booker Road-FM 78 railroad crossing, he said.

Terry Todd, JBSA-Lackland occupational safety manager, also encouraged patience during the gate closures.

“Raising your stress level over something you have no control of will

not get you to work faster,” he said. “Patience is extremely important as impatience could lead to cases of road rage.”

Safety specialists addressed the common problem of congestion on roads leading to all JBSA locations and issues that are unique to those locations during the gate closures.

“Gate closures for JBSA-Fort Sam Houston can mean added entry time as certain days are busier than others,” said Algernon Johnson, JBSA-Fort Sam Houston occupational safety and health specialist. “Vehicle traffic may extend to the traffic lights on Walters Street, causing an impact to the southbound exit

lane of Interstate 35 and the northbound exit lane of Interstate 35 that leads to the Walters entry control point of JBSA-Fort Sam Houston.”

Todd said the biggest traffic issue facing JBSA-Lackland is the long lines of traffic attempting to enter the location.

“These long lines will reach outside the base perimeter and on to local highways such as Loop 410 and Highway 90 as well as the frontage roads,” he said. “Although traffic planners have done their best to come up with the best possible courses of action to help eliminate delays, there’s always going to

JBSA GATES continues on 22

Enlisted Aides support commanders behind the scenes

By Airman 1st Class Shelby Pruitt

502ND AIR BASE WING PUBLIC AFFAIRS

Although the enlisted aide career field, 8A200, isn't publicized as much as others, enlisted aides have been a part of the military culture for many years. With a perfect mixture of military bearing, culinary expertise and household management, enlisted aides provide an important support structure for the Air Force and its leaders.

Master Sgt. Brian Hall, enlisted aide to Lt. Gen. Steven Kwast, commander of Air Education and Training Command, has been an enlisted aide for 14 years. He is also the AETC Enlisted Aide Functional Manager. As the functional manager, he is the primary point of contact for all enlisted aides in AETC.

"Air Force enlisted aides assist senior leaders in the accomplishment of official military duties through a comprehensive management system to enhance mission focus," explained Tech. Sgt. Patricia Harvey, enlisted aide to the Air University commander and president at Maxwell Air Force Base, Alabama.

Enlisted aides provide an abundance of services to their assigned general officer. They deliver uniform preparation on a daily basis, handle organization and scheduling with the general's team, prepare menus and meals for events and designated visitors and are responsible for upkeep of the entertaining portions of the general's house.

"In this case, it allows General Kwast to focus on more innovative tactics to recruit, get training executed at a higher rate, and continuing to eliminate shortfalls," said Hall. "He doesn't have to worry about if the house was ready for a meeting he wants to have there, if it's presentable to bring the mayor over, or what they are going to serve a foreign dignitary."

"The job requires a high level of attention to detail in many areas. If overlooked it could distract the general officer from their mission," Harvey added.

The importance of an enlisted aide is almost never



AIRMAN 1ST CLASS SHELBY PRUITT

Master Sgt. Brian Hall, enlisted aide to the commander of Air Education and Training Command, prepares salmon as an entrée for an executive meal Jan. 10 in the Clark House on Joint Base San Antonio-Randolph.

overlooked by the general officer being accompanied.

"One of the things an old boss told me was having me give him five minutes, meaning I gave him five more minutes on an important phone call, or five more minutes in a meeting, or five more minutes talking to Airmen at a call," Hall said. "I gave him five more minutes to do that because he knew if he had to

come home and change, his uniform was always good to go."

Enlisted aides have the ability to participate in a lot of opportunities normal Airmen might not have the chance to take.

"I've had the opportunity to meet some very high up individuals, and have had conversations with folks that I wouldn't normally have the chance to speak to," Hall said. "You get to see a different side of the Air Force."

Enlisted aides are usually recruited by word of mouth. When authorized, current enlisted aides speak with Airman Leadership School Airmen, career assistance advisers, and base personnel for recruitment purposes.

To be an enlisted aide, Airmen have to be second-term Airmen, releasable from their current career field, and recommended by their unit commander and wing command chief.

Along with deep-study of the Air Force Instructions and practice at home, enlisted aides complete an array of training before being assigned to a designated general officer. To begin, enlisted aides are sent to the Enlisted Aide Training Course at Fort Lee, Virginia. There, Airmen learn the basics of being an aide, planning and scheduling, how to manage a household, uniform preparation, efficient cleaning processes and much more.

Then they meet with their major command functional manager for two weeks to conduct hands-on training.

After that, Airmen are enrolled in an advanced culinary school and are tasked to serve at the Air Force Executive Dining Facility for a week, providing more hands-on training.

Eventually, enlisted aide trainees are sent to the Culinary Institute of America where they complete a four-week Professional Chef Certification Course.

For more information on becoming an enlisted aide, contact the Enlisted Aide Recruiting Manager, Master Sgt. Andrew Maramag, at 813-507-3995.

JBSA GATES

From page 12

be the unforeseen/unexpected issue that may arise and the best-laid plan has to be readjusted."

Vinson pinpointed three areas of concern at JBSA-Randolph, starting with the Pat Booker Road-FM 78 railroad crossing, where vehicles on Pat Booker Road may stack up to catch the light to turn either left or right onto FM 78.

"Trains can take up to one

full mile to stop, depending on their speed," he said. "Being caught between two other vehicles and being on the tracks with a train coming would increase the chances of a possible fatal accident. Please do not take any unnecessary risks just to save or gain a few minutes."

Another problem is vehicles making U-turns in front of the Lindsey Gate to get a more advantageous approach to enter a less congested gate, Vinson said.

"Universal City, Schertz and Converse police departments

have all been on the lookout for these actions around JBSA-Randolph," he said. "Personnel involved in a side-impact crash are more likely to be seriously injured, or possibly killed, at much lower speeds than other impacts due to the lack of internal safety devices offered in current vehicles."

Vinson also noted a traffic issue at the South Gate and Lower Seguin Road, where vehicles may try to use the shoulder to pass stacked vehicles awaiting entry into JBSA-Randolph.

"Pay close attention to your right side and ensure you look twice before exiting the line of stacked vehicles, if applicable," he said.

Planning also plays an important role for motorists during the gate closures.

"Plan to leave your residence at an appropriate time to arrive safely to work," Johnson said. "Another alternative is to adjust your work schedule start and end time to aid in alleviating traffic congestion."

Another aspect of planning is having the proper credentials before entry, Vinson said.

"At JBSA-Randolph, security forces personnel have advised that personnel who arrive at any of the gates and do not have the proper credentials will be held until incoming traffic is at such a level that they can be allowed to leave safely and return home to gather their credentials," he said.

Improvements to infrastructure typically come with some type of struggle, Todd said.

"In this case, the struggle will be traffic delays, so keep calm and remain cool because in time these projects will end."